

Large Energy Company Restructuring

CHALLENGE

In recent years, declining electricity prices have squeezed margins for wholesale power generation companies. These cost pressures, amidst other challenges, contributed to one of the largest US wholesale power producers filing for bankruptcy and consequently, needing to be restructured. The complex arrangement included a separation from the parent company, a debt restructuring, and a transition to a fully-functioning, standalone business.

HOW WE HELPED

Working with an ecosystem of partners tasked with helping the company through the restructuring, Riveron was engaged to:

1

Run accounting department on an interim basis

- Operated all accounting functions during the transition
- Developed model to support and reconcile balance sheet
- Created, reviewed, and approved journal entries
- Deployed budget and forecasting process

2

Design the future state accounting function

- Developed roles and responsibilities for interim and steady-state staff
- Redesigned processes
- Established policies to strengthen controls
- Defined new ERP system requirements and user security

3

Manage cutover to new company operations

- Migrated data and performed master data clean-up
- Trained permanent staff
- Transitioned select processes offshore
- Established KPIs
- Stood up the finance and accounting functions in new ERP environment

Special event support

- Created the carve-out financial statements
- Prepared the opening balance sheet
- Compiled data for valuations and other requests

- Provided project and change management
- Served as bankruptcy administration function



RESULTS

Riveron partnered with the company to successfully transition through the restructuring deal and operationalize a new, optimized accounting and finance function, with streamlined processes, automation of key tasks, and a new ERP system.



Completed the full month-end close process in 10 days



Onboarded and trained over 25 permanent employees and 50 offshore resources to takeover operations



Delivered the opening balance sheet and instituted fresh start accounting



Provided accurate and timely financial information to key stakeholders, including financial statements for auditors

“The Riveron team was instrumental in supporting our complex reorganization and fast-paced separation. The synergies afforded by Riveron’s integrated approach to standing up and managing our finance and accounting function and handling all accounting-related matters enabled me to focus my efforts on maximizing value for all constituencies in the bankruptcy and carve out.

CHIEF RESTRUCTURING OFFICER AND
EXECUTIVE VP OF FINANCE



Riveron is a business advisory firm specializing in accounting, finance, technology, and operations. We partner with our clients to successfully prepare for and execute change across the entire transaction and business lifecycle.



Accounting
Advisory



Accounting &
Finance Operations



Capital Markets
& Divestitures



Performance
Improvement



Restructuring &
Turnaround



Tax
Advisory



Technology
Enablement



Transaction
Services